



Carlton County Sheriff's Office

Request for Sealed Proposals

for

Radio Communications Tower – Carlton  
County Justice Center Project

Issued: August 29, 2023

## **I. Introduction**

Carlton County ("County") is initiating this Request for Proposals ("RFP") to solicit sealed bid proposals from qualified professional firms ("Contractor") to provide a turn key solution for a communications tower and shelter. Qualified contractors will provide all labor, equipment, materials, and civil engineer work required to design, deliver, construct and install a self-supporting one hundred and eighty-five foot (185') communications tower and communications shelter for the Carlton County Justice Center located at 1780 Justice Dr Carlton, MN 55718.

*All proposals shall remain effective for a period of one hundred twenty (120) days from the date of opening. County reserves the right to consider or reject any and all proposals, and further to waive any defects or irregularities. All proposers must use the proposal form, if any, supplied with the specifications.*

It is the policy of Carlton County that all contractors comply with the spirit of equal opportunity employment, as well as with the letter of all applicable Federal, State, and local laws, rules, and regulations governing their performance.

It is the intent of this Office to award a contract to the best value proposal provided the proposal has been submitted in accordance with the RFP requirements. This office reserves the right to waive informalities or irregularities. The Office reserves the right to reject any and all proposals.

The Board of Commissioners reserves the right to reject any or all proposals, to waive irregularities, or to accept any proposal they deem to be in the best interest of County.

## **II. Project Description**

Carlton County, Minnesota, desires to construct a 185 foot self-supporting communications tower in the vicinity of -92.4785229°W, 46.6552176°N ground elevation is 1155 feet. The tower will provide connection and alternate routing to the State of MN ARMER radio system through microwave connection, provide local area coverage for base stations, backup radio connection, and VHF paging for county public safety agencies. The tower should be designed to support additional antennas (like cellular/Internet Service Providers) and additional microwave dishes for redundancy and simulcast functions in the future.

The tower site property planned for this tower has good access from the adjacent county/city roads. Electrical power will be available at the time tower construction begins coming from the new Justice center building project. The tower will be located in the same area as the Carlton County Justice Center, 1780 Justice Dr. Carlton, MN 55718. See attached photograph/s.

Upon completion of the work described herein, the County will realize the following goals:

1. Installation of the specified 185', self-supporting communications tower.
2. Installation of antennas, lines, microwaves and other communications equipment upon the tower.
3. Install concrete foundation pad for communications shelter.
4. Furnish and install a suitable communications equipment shelter as specified.

## **III. Scope of Work and Specifications**

While the scope described presumes the direct performance by the chosen consultant or firm, work may also be performed by a subcontractor to the firm. In such case, the proposal should state so, along with the subcontractor(s) supporting qualifications to provide such services. In the event that the work is performed by a subcontractor to the firm, then the firm shall be responsible for the subcontracting with them, as well as for reviewing the work product of such subcontractor(s) for quality and completeness. All services must comply with local law and permit conditions as well as applicable federal, state and local statutory, regulatory, recording, reporting and other requirements.

#### IV. Scope of Work

The services below must be included in the scope of work of any submitted proposal, and must conform with the project specifications provided herein:

1. Design, construct and deliver a 185 foot self-supporting style telecom tower.
2. Grading, preparing, and fencing the tower and shelter compound.
3. Design and construct tower foundations for self-supporting tower and shelter.
4. Receiving, offloading, assembling and erecting the antenna tower.
5. Establishing a buried grounding system and connecting it to the tower/shelter/fence.
6. Purchase, deliver, unload a 10 foot by 11 foot by 20 foot communications shelter with heating and cooling system. (specify if shelter is new or refurbished).
7. Design and construct communications shelter foundation. Minimum of 5" thick, reinforced with rebar 16" on center, with 8" of excess slab from shelters edge.
8. Install communications shelter on suitable concrete foundation .
9. Connecting commercial power to the communications shelter.
10. Install antennas and install coax runs.
11. Install microwave(s) antennas and install waveguide runs.

Deliver as-built drawings, specifications to County upon completion.

#### V. Project Specifications

Work performed must conform to the following project specifications:

1. The tower will be constructed within 3 feet of (46° 39' 18.7842", -92° 28' 42.6822").
2. The GPS coordinate of the tower site is (46.6552176, -92.4785229).
3. County will confirm in person tower location prior to commencement of construction activities.
4. Prior to construction or installation, engineered drawings of the tower will be required to be submitted to Carlton County for review/approval. Plans will be stamped by a licensed engineer, allowed to practice in Minnesota.
5. The tower obtained for this project shall be designed to the existing TIA/EIA-222 version H specifications (latest building code) and conform with any Local and/or MN State codes.
6. The tower will meet any FAA requirements if needed.
7. Tower Specifications
  - General Tower Configuration Information – Carlton County requires the tower for this project to be configured in the following manner:
  - Primary construction: Tower may be fabricated of either steel tubing or solid steel rod. Moisture issues tube towers to be provided and explained.
  - Tower face side: To be determined by vendor for the steel and foundation with approval from Carlton County.
  - **Antenna and Transmission Line Loading: This document provides the BASIC antenna and transmission line configuration requirements for being considered via this RFP document. Please note that not all of the antennas and lines listed for the tower will necessarily be installed on the tower at any time in the future. Some of the antennas, specifically the microwave dishes, are being included to "reserve" future loading capacity. The intent is to have additional capacity for possibly up to 2 cellular platforms, and twice the existing LMR/Microwave antenna loads. Including 2 - 3 dishes for Carlton County**
8. Tower Analysis and Design
  - The structure shall be designed to support all specified antennas, including future antennas, and to hold all antennas on path within twist, sway, and displacement limits of TIA/EIA-222 Standard, version "H".
  - The tower, when fully loaded with antenna assemblies and other appurtenances, shall be designed for the minimum wind loads required by TIA/EIA-222 Standard, version "H".
  - Microwave dish ice shields will be included in the design for the dishes at locations for initial install, and future dishes indicated.
  - Tower design shall also be designed to meet minimum wind loading requirements with

consideration for radial ice accumulation to all parts of the tower, antennas, accessories, in accordance with State of MN requirements.

- Ratings: No derating shall be allowed on the following tower engineered elements:
  - K Factor
  - Ice Loading
  - Foundations
- Tower deflection limits are to be held both vertically and horizontally. The twist and sway of the tower at all antenna-mounting elevations shall be noted on the formal stress analysis.
- Tower shall be designed by or under the direct supervision of a registered professional engineer, specifically experienced in the design of communications towers. All design and analysis computations and installation drawings shall be certified and stamped by a licensed Professional Engineer licensed to practice in Minnesota.

9. Foundation Design:

- The vendor shall develop foundation designs based on soil conditions as defined through the use of the building engineers Soil Report. An additional soil report may be needed to suit the investigative needs for a proper tower design and verify anchor depth and size.
- Foundation recommendations contained within the Soils Report are general in nature and are made without benefit of tower reaction information. The ultimate responsibility of the foundation design shall be the vendors.
- Foundation Installation:
- To ensure uniform production of concrete, representative samples will be taken for all foundation and anchor points under the supervision of the engineer for the purpose of making cylinders for strength tests. **The vendor will retain these cylinders and conduct laboratory testing to confirm the strength of the concrete. These test results will be provided to Carlton County. All tests will conform to ACI methods and the appropriate ASTM specifications.**

10. Tower Erection:

- The contractor shall furnish all necessary personnel, supervision, tolls, equipment, and transportation required to complete the installation and erection of all items specified herein.
- Any members which sustain damage shall be reported to Carlton County.
- Correction of damage shall not be done by contractor without approval of the Carlton County.
- After materials have been unloaded, the contractor shall inventory all parts per the bill of materials and report immediately to the owner that: 1) materials received agree with the bill of materials, or 2) there are shortages and/or damaged materials, listing all such items.
- The actual location of the tower, building, and other structures will be determined by Carlton County; these are shown on the drawings that accompany this specification.
- Vendors will provide a dedicated, full-time field supervisor. This vendor-employee will be assigned and available through all phases of construction. Responsibilities will include, but are not limited to, verification of tower and anchor locations, finished grade and construction of foundations, delivery, and erection of tower, off-load location, and joint inspection of construction.

11. Tower Accessories

1. Tower Lighting – Tower lights for a shorter tower (under 200 feet) is normally optional unless local FAA conditions and determinations by the FAA are needed. All lighting obstruction equipment shall be FAA approved. System shall meet all specifications of FAA Advisory Circular 70/7460-1K for communications towers. If needed, the following will be considered as a basis for any required tower lights.
  - Tower lighting cables must not use wall penetration ports for access to the inside of the shelter. Access using separate penetration, sealed with use of cable grommet/sealing ring devices.
2. Grounding and Lighting Protection:
  - All grounding will be done in accordance with the current Motorola R-56 Standards and Guidelines for Communication Site Installation, in conjunction with TIA/EIA-222, Section 12, "Protective Grounding".
  - A 20-ft lighting rod shall be provided and installed at the top of the tower.
  - Testing of grounding systems is the responsibility of the tower vendor and will be conducted upon completion of the tower and grounding system installation. Testing shall be conducted

with the County's representative present.

3. Climbing Devices:

- A climbing ladder or other appropriate means for climbing the tower shall be provided, which may include approved step bolts or step rungs. The maximum allowable vertical spacing of horizontal step members shall be 14 inches. Rungs will be able to support a concentrated load of 250 pounds.
- An anti-fall climbing safety device, meeting the requirements of ANSI 14.3, shall be provided, and installed.

4. Other Hardware:

- Cable Ladder: The cable ladder may be incorporated into the tower structure, or a separate device attached to the tower structure.
- Cable tray/ice bridge: The tower supplied for this project will require an overhead cable tray/ice bridge between the tower and the radio equipment shelter at the site, of appropriate size and strength for the cables proposed by the project, shall be supplied and installed. Assume a distance from the tower to the shelter of 25 feet. The onsite visit will make this distance clearer, and any directional changes needed to meet the proposed shelter properly will be included in the design and pricing for purchase and installation.

12. The tower necessitates the installation of best practice mounting hardware to support up to 19 antennas, with LMR-600 or half-inch Coaxial cable for the entire run from each antenna location to the base, then across cable/ice tray of approximately 25 feet to the communication shelter.

1. Twelve (12) Yagi UHF Directional Antennas
2. One (1) Omni Stick VHF Antenna
3. Two (2) Up to 6-foot microwave dish antennas

4. **NOTE: NOT A FINAL ANTENNA DESIGN, BUT BUDGETARY – TENTATIVE FOR PRICING AND MANAGEMENT PURPOSES. THE CONCEPT OF ADDING AT THE TIME OF CONSTRUCTION SPACE FOR CELLULAR CARRIERS FOR SPECULATION OF REQUEST FROM CARRIERS FOR SPACE.**

13. The tower shall be equipped with a coax mounting hardware system sufficient to provide proper support for the nineteen antennas and associated coax cable.

14. All equipment mounted on the tower shall be handled and installed in accordance with the manufacturer's recommendations to prevent damage to the equipment or the tower.

15. Contractor shall install and/or relocate all site antennas to the new tower and run/connect all associated coax.

16. Contractor shall remove all tower erection and related debris upon completion of the tower and prior to final inspection.

17. Native soils and rocks to be back filled in the construction area to preserve natural-looking surroundings. This may include light concealment of the foundation surface with available native rock.

18. Contractor shall be responsible for providing temporary power to the site.

19. Three (3) sets of as-built drawings shall be delivered to Carlton County within fourteen (14) working days of completion of the tower. As-built drawings shall also be submitted in a legible electronic PDF format.

20. Final payment is subject to Carlton County project inspection and acceptance.

## VI. County's Responsibilities

The County will be responsible for the following:

1. Provide a site plan description and documentation of the proposed project.
2. Provide access to the property.
3. If a respondent desires to visit the site where the tower is to be constructed and/or view photo documentation of the project site, such a visit or view can be arranged by contacting the person identified in Respondent Instructions elsewhere in this RFP.

## **VII. Insurance Requirements**

*The selected contractor agrees to procure and maintain, at its own cost, policy(s) of insurance sufficient to insure against all liability, claims, demands, and other obligations assumed by the Contractor pursuant to this Section. Such insurance shall be in addition to any other insurance requirements imposed by this Contract or by law. The contractor shall not be relieved of any liability, claims, demands, or other obligations assumed pursuant to this Section by reason of its failure to procure or maintain insurance in sufficient amounts, durations, or types. Contractor shall procure and maintain and, if applicable, shall cause any subcontractor of Contractor to procure and maintain insurance coverage listed below. Such coverage shall be procured and maintained with forms and insurers acceptable to the County. In the case of any claims-made policy, the necessary retroactive dates and extended reporting periods shall be procured to maintain such continuous coverage. Minimum coverage limits shall be as indicated below unless specified otherwise: (a) Worker Compensation: Contractor shall comply with all State of Minnesota Regulations concerning Workers' Compensation insurance coverage. (b) General Liability insurance with minimum limits of: ONE MILLION FIVE HUNDRED THOUSAND DOLLARS (\$1,500,000) each occurrence and THREE MILLION DOLLARS (\$3,000,000) per-job aggregate. The policy shall be applicable to all premises and operations. The policy shall include coverage for bodily injury, broad form property damage (including completed operations), personal injury (including coverage for contractual and employee acts), blanket contractual, products, and completed operations. The policy shall include coverage for explosion, collapse, and underground hazards. The policy shall contain a severability of interest's provision. (c) Comprehensive Automobile Liability insurance with minimum limits for bodily injury and property damage of not less than: ONE MILLION FIVE HUNDRED THOUSAND DOLLARS (\$1,500,000) each occurrence and THREE MILLION DOLLARS (\$3,000,000) aggregate (d) Professional Liability & Errors and Omissions Insurance policy with a minimum of: TWO MILLION DOLLARS (\$2,000,000) per claim and FOUR MILLION DOLLARS (\$4,000,000) annual aggregate. This policy shall provide coverage to protect Contractor against liability incurred as a result of the professional services performed as a result of responding to this Solicitation. With respect to each of Contractor's owned, hired, or non-owned vehicles assigned to be used in performance of the Work. The policy shall contain a severability of interest's provision. The policies required by paragraph (b) above shall be endorsed to include the County, and the County's officers and employees as additional insureds. Every policy required above shall be primary insurance, and any insurance carried by the County, its officers, or its employees, or carried by or provided through any insurance pool of the County, shall be excess and not contributory insurance to that provided by Bidder. No additional insured endorsement to any required policy shall contain any exclusion for bodily injury or property damage arising from completed operations. The Bidder shall be solely responsible for any deductible losses under any policy required above.*

## **VIII. Proposal Content**

All proposals should be concise and clear and should convey all the information requested by Carlton County. Emphasis should be on completeness and clarity of content.

It is requested the following section headlines are used in response to this RFP:

1. Statement of Qualifications
2. Project Narrative and Treatment of Issues
3. Project Schedule
4. Cost of Proposed Project
5. Line Drawings as appropriate to illustrate proposed equipment.
6. Names and address of each proposed subcontractor, if any, together with what part of the work is proposed to be subcontracted to each.
7. Appendix, if any and any other information required or appropriate to describe vendor's products.

#### **IX. Statement of Qualifications**

Each Respondent must demonstrate its organization's competence, qualifications, and ability to provide the equipment and services requested in this RFP. Requested information shall include:

1. The business entity's legal name, address, and telephone number.
2. Understanding of the Project: Describe your understanding of the project, including a brief overview of your plan for accomplishing the services being requested.
3. A description of the qualifications of the key person(s) who will be responsible for providing the requested services, to include key subcontractors.
4. A description of the business entity's prior experience, including any similar services provided to specific agencies.
5. Proof of license to do business in the State of Minnesota and good standing with the Minnesota Secretary of State or provide a commitment that Contractor will become licensed in Minnesota within thirty (30) calendar days of being awarded the contract.
6. A signed copy of Contractor's W9.
7. Each Respondent must provide a copy of and maintain all necessary licenses, accreditations, and certifications in accordance with Minnesota laws, rules, regulations, and ordinances.
8. Bidder must be in the business of radio tower construction for past five years.

#### **X. Project Narrative and Treatment of Issues**

Respondent shall provide a project plan narrative and comment on any identified issues within this RFP, including suggestions on alternative approaches, services, and/or technology offered that might be of interest to the County.

#### **XI. Project Schedule**

Respondent must include in the proposal a project implementation timeline with an estimated duration from start to finish.

#### **XII. Cost of Proposed Project**

All proposal responses shall include a complete project cost which shall be all-inclusive to include, but not be limited to; labor, materials, equipment, travel, design, drawings, engineer work, supplies, shipping/freight, licenses, permits, and fees.

#### **XIII. Appendix**

Respondent should include in the appendix any additional information or materials which may be helpful to explain or evaluate the proposal.

#### **XIV. Compliance with Laws and Non-Discrimination**

Contractor agrees all hiring must be on the basis of merit and qualifications, and not discriminate against any person who performs work thereunder because of race, color, religion, creed, political ideas, sex, age, marital status, physical or mental disability, or national origin. Further, Contractor agrees to comply with all federal, state, and local laws, rules, and regulations, including but not limited to, the Americans with Disabilities Act.

#### **XV. Choice of Law**

Contractor and Carlton County agree that jurisdiction and proper venue exist in the Sixth Judicial District, Carlton County, Minnesota located in Carlton, Minnesota. This Agreement will be construed under and governed by the laws of the State of Minnesota.

#### **XVI. Taxes**

In the event the Internal Revenue Services ("IRS") should determine the contractor is, according to IRS

guidelines, an employee subject to withholding and social security contributions, Contractor shall acknowledge that all payments to Contractor are gross payments and Contractor is responsible for all income taxes and social security payments received prior to such IRS determination.

**XVII. Records**

Contractor shall maintain sufficient records incidental to the performance of this Agreement to enable Carlton County to document the performance of the Agreement. Contractor shall allow access to those records by the Carlton County Sheriff's Office, the County Attorney's Office, and the County Auditor, any independent auditor employed by Carlton County and to representatives of the state or federal government. Records shall be retained for at least seven (7) years after expiration or termination of the Agreement. This provision shall survive expiration or termination of the Agreement.

**XVIII. Public Access to Information**

Contractor acknowledges that the County is a local government unit, and its records are public and subject to disclosure under Minnesota law. Certain information may be protected from disclosure. Protected information includes information concerning an individual privacy interest, legitimate trade secrets and other constitutionally protected proprietary information and certain information relating to individual or public safety.

**XIX. Sovereign Immunity**

Carlton County, and any of its respective divisions of local government, acting through the Carlton County Board of Commissioners does not waive governmental immunity by entering into this Agreement and specifically retains immunity and all defenses available to them as a local governmental entity under Minnesota Tort Claim Act, Minnesota Statute Chapter 3.736.3 and the Municipal Tort Liability Act, Minnesota Statute Chapter 466 and all other state laws.

**XX. Indemnification**

Contractor shall defend, indemnify, and hold harmless Carlton County, its officers, agents, employees, successors, and assignees from all claims, liabilities, causes of action or judgments, including the costs and attorney fees, asserted by or awarded to third parties as a result of any negligent action or omission or willful misconduct of Contractor, its employees, agents, successors, and assignees.

Carlton County shall defend, indemnify, and hold harmless Contractor, its employees, agents, successors, and assignees from all claims, liabilities, demands, cause of action or judgments, including costs and attorney fees, asserted by or awarded to third parties as a result of any negligent action or omission or willful misconduct of Carlton County, its Deputies, agents, employees, successors, and assignees.

**XXI. Severability**

If any part of this Agreement is hereafter held to be void, illegal, or unenforceable, the validity of the remaining portions or provisions will remain in effect.

**XXII. Schedule**

The following outlines the proposed timing of this project; however, Carlton County reserves the right to modify the dates as necessary. Any changes will be issued in addendums to this RFP.



Authorization to Proposal	<b>August 28, 2023</b>
Request for Proposal Available	<b>August 29, 2023</b>
Proposal Due Date	<b>September 22, 2023 10:00 AM</b> Via Mail: Carlton County Auditor PO Box 130 Carlton, MN 55718 Via Currier: 317 Walnut Ave Rm # 205 Carlton, MN 55718
Interview with prospective Contractor(s) if needed (firms will be notified)	<b>September 25, 2023 10:00 AM</b>
Grading of proposals	<b>September 26, 2023 10:00 AM</b>
Proposal Award	<b>September 26, 2023 4:00 PM</b>
Site Visits available during open RFP period. Safety PPE required	Available by contacting: Paul Coughlin (project manager) 218-384-9537 paul.coughlin@co.carlton.mn.us
Project Completion Date	July 31, 2024

**XXIII. Respondent’s Instructions**

1. Respondents should direct all questions to:

Dylan Bridges, 9-1-1 Administrator  
 Carlton County Sheriff’s Office  
 PO Box 530, 317 Walnut Ave  
 Ph:218-384-3236  
 Ce:218-451-6675  
 Fax: 218-384-9426  
[Dylan.bridges@co.carlton.mn.us](mailto:Dylan.bridges@co.carlton.mn.us)

Respondents are only to direct questions in writing or by phone to the contact listed above. No contact is to be made with the Carlton County Board of Commissioners. Not later than September 15, 2024 at 3:00 PM

Proposals must be received in a sealed envelope marked on the outside with “Carlton County Justice Center Tower Project” and addressed to: Carlton County Auditor

Via Mail:  
 PO Box 130  
 Carlton, MN 55718

Via Currier:  
 317 Walnut Ave Rm # 205  
 Carlton, MN 55718

**Proposal Protest**

A proposer has five working days, excluding legal holidays, from the date of the proposal opening to file Intent to Protest (ITP) or an actual protest, via US mail, FAX, or email to the Carlton County Auditor/Treasurer. If intent to protest has been filed, the proposer has a total of 5 working days from the date of the ITP letter to file an actual protest. Protestors must make their protests as specific as possible and should identify the statutes or that are alleged to have been violated. Failure to comply with any of these requirements will result in the immediate dismissal of the protest.

**XXIV. Opening, Evaluation-and Contracting**

1. Proposals may be submitted up to the date and hour noted in the invitation and must be submitted to the above address prior to the proposal opening. Proposals received late regardless of reason will be returned unopened to the proposer. Proposals may be withdrawn or resubmitted any time up to the deadline for proposal closing.
2. Proposals may be opened by Carlton County at any time after the submission deadline. All proposals satisfying the requirements of this Request for Proposal will be evaluated to establish which of the offerors best fulfills the needs of Carlton County and this project. Carlton County anticipates entering into a contract with this/these offer(s) to execute the proposed work. This request for Proposal, however, does not commit Carlton County to award a contract, to pay any costs incurred in the preparation of a proposal; or to contract for the goods and/or services offered. Carlton County reserves the right to accept or reject any or all proposals received as a result of this request, to negotiate with all qualified offers or to cancel this Request for Proposal, if it is in the best interest of Carlton County to do so. The decision of Carlton County will be final.
3. It is the intent of Carlton County to award the contract to the lowest responsible proposer meeting the specification. The County Board shall have the right to waive any informalities or irregularity in any proposal or proposals received in order to accept, in its judgment, product that serves its own best interests, or to advertise for new proposals where the rejection of proposals and re-advertising is determined by the County to be in its own best interest.

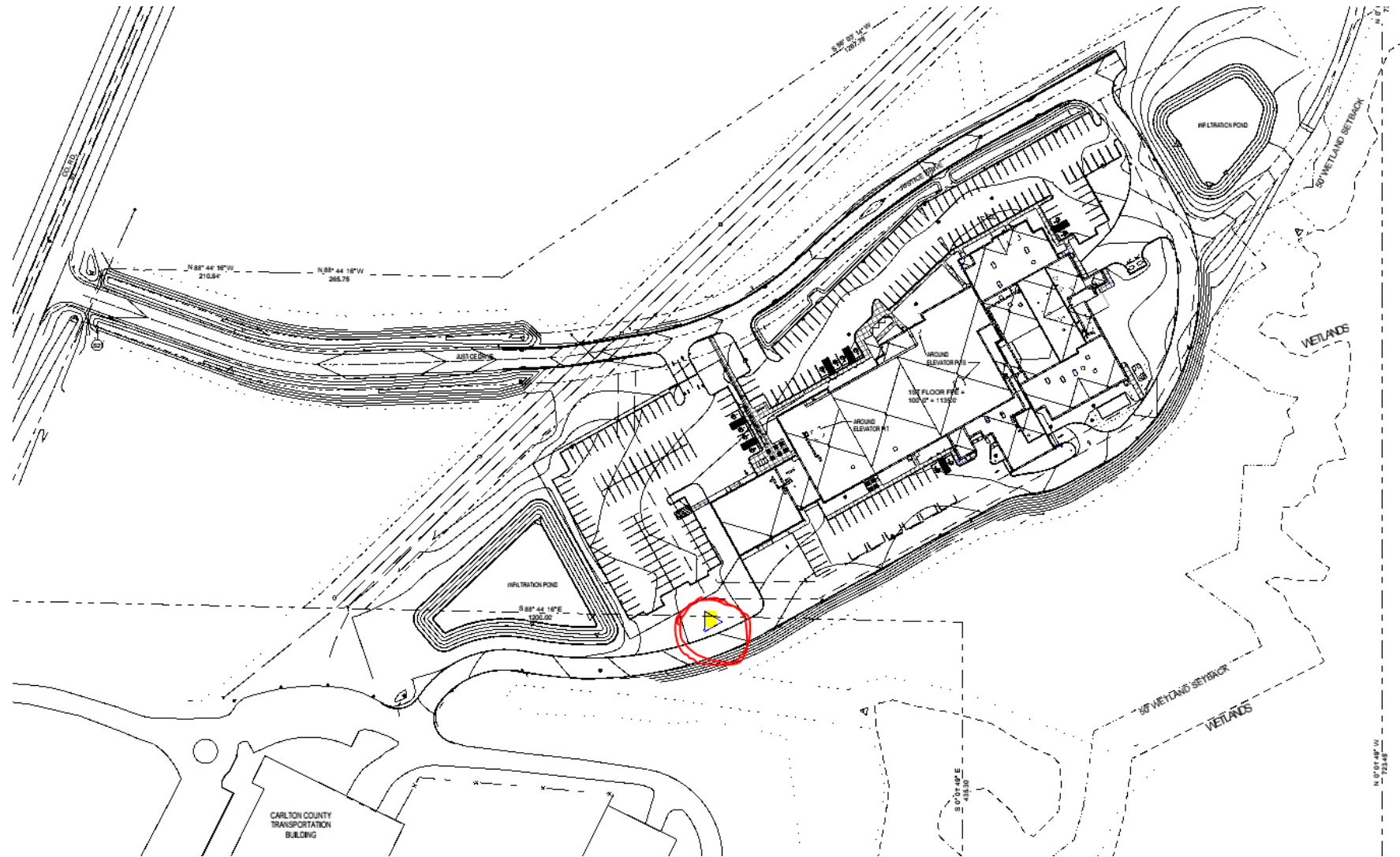
4. Evaluation Criteria

	POINTS
<p><b>OVERALL EXPERIENCE OF COMPANY &amp; DEMONSTRATED RESULTS</b>                      Our evaluation will include an assessment of the history of your company, your experience as it relates to the requirements of this RFP, evidence of past performance, quality and relevance of past work, references, and related items.</p>	35
<p><b>STRATEGIC THINKING/PLANNING APPROACH</b>                      Overall approach and strategy described/outlined in the proposal and firm capacity to perform the engagement within the specified timeframe (prior experience of the firm in meeting timelines will be factored in here)</p>	40
<p><b>BUDGET APPROACH/COST EFFECTIVENESS</b>                      Effective and efficient delivery of quality services is demonstrated in relation to budget allocation. The allocation is reasonable and appropriate. (cost of project is factored in here)</p>	25
<b>Total</b>	<b>100</b>

**XXV. Disclaimers**

1. Carlton County reserves the right to reject all proposals, to negotiate individually with the proposers, and to select a respondent based upon the best interests of Carlton County, which best interests may be based exclusively upon pricing.
2. Carlton County reserves the right to withdraw the RFP at any time at its sole discretion. Further, Carlton County reserves the right to amend the RFP to correct errors or oversights, or to supply additional information as shall become available, at any time prior to the opening of responsive submissions.
3. Carlton County reserves the right to eliminate any mandatory, non-material specification or requirements that cannot be met by any of the prospective respondents.
4. Carlton County reserves the right to request and require clarification at any time during the procurement process and/or require correction of mathematical or other apparent errors and/or to determine a respondent's compliance with the requirements of the RFP.
5. This RFP does not commit Carlton County to the award of a contract, nor to pay any cost incurred in the preparation, submission, or presentation of proposals in anticipation of a contract. Carlton County reserves the right to reject all proposals, portions of proposals or sub-consultants/team members, to further modify the scope of work and/or negotiate further with respect to the proposal or to select the firm which in Carlton County's sole judgment provides the best overall proposal with respect to qualifications, experience, financial proposal, and staffing abilities.
6. Nothing in this RFP shall constitute or be construed to create a partnership or joint venture between Carlton County, its deputies, employees, agents, representatives, successors, or assignees and the Respondent, its officers, employees, agents, representatives, successors, or assignees. Neither Respondent nor Respondent's employees shall be deemed to be employees of Carlton County. Proposals submitted in response to this procurement shall become the property of the County. All proposals received shall remain confidential until the contract, if any, resulting from this RFP is signed and executed by the parties; thereafter, the proposals shall be deemed public records.

Attachment A: Possible Tower Location



Possible additions / considerations: